

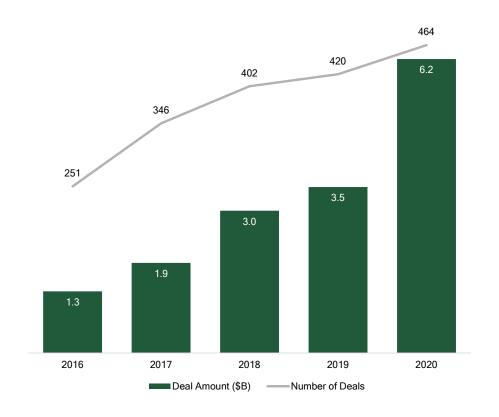
Agenda

Industry Context

Value-Chain & Taxonomy

Insights & Recommendation

Why AgTech



Large and maturing industry going through fundamental change

- \$5T+ market
- Increasingly later stage deals
- Successful investments in the space



Productivity

Increases in productivity are needed to meet growing food demand with limited land

Key Trends & Tailwinds



Digitalization

The farm is becoming more connected as Big Ag pushes for digital solutions



Demand

Consumers set standards and new generations of farmers want technology

Unique Challenges

Connectivity

Adoption

Scalability

Limited Choices

Constraints use cases, negative cycle

BUT
Workarounds and progress

Long Testing Periods

Incremental adoption and importance of risk mitigation

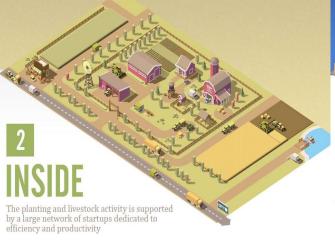
BUT Demand exists Window of Opportunity

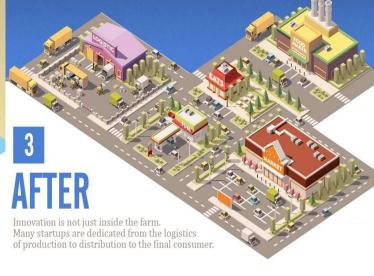
Budgeted tech spend and non-controllable variables

BUT Stickiness

Value-Chain











COMPANIES RETAILERS



FARMERS AGRONOMISTS







PROCESSING COMPANIES PRETAILERS CONSUMERS

BEFORE

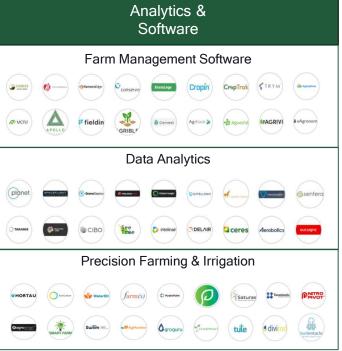
INSIDE



Distribution









Many more companies are present in this industry than included here and lines between categories blur, this is one version of a market map

Our Focus

Data collection and intelligence are more valuable together

Other areas of interest

- Logistics & Traceability
- UAVs & Robotics
- Indoor Farming

Insights

- Many ways to slice-and-dice the industry given its size and complexity
- Demand is for simple, integrated solutions
- Agronomists and other trusted advisors are an important entry point for farmers
- Adoption and scale happens when there is a clear value-proposition

Opportunity

- Digitalization in Ag is inevitable and Qualcomm is positioned to play a big role in it due to our knowledge of technology and Ag
- End-to-end solutions that improve life on the farm and/or have significant financial returns have tremendous opportunity



Strategic Value

Connectivity

- Increase usage of Qualcomm technologies
- NB IoT, 4G & 5G

IoT, Drones, Robotics

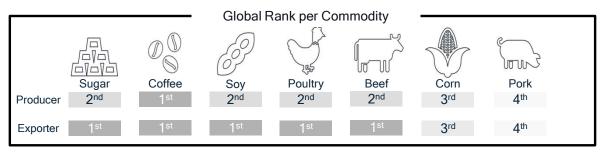
- Market sensing for product roadmap
- Revenue share

ΑI

- Edge computing
- Use cases (Computer Vision & NLP)

The Brazil Opportunity

Local problems and strong ecosystem with potential for scale



- Ag represents 1/4 of Brazil's GDP
- 85% of Brazilian farmers use WhatsApp
- Gov incentivizing connectivity solutions
- Brazilian BU focused on the sector

Summary & Recommendation

We believe companies with an endto-end solution, clear value-prop and smart GTM have a great opportunity



Agriculture is a large market with clear needs but also with a complex value-chain and long sale cycles

02) STRATEGIC VALUE

Qualcomm can play a role in shifting farms to be more digital and data driven using IoT, AI, and connectivity solutions

 $\left(03\right)$ LOCAL MARKETS

Brazil is a great platform for AgTech investment given its local market size and the demand for local solutions